

WHAT INVESTORS LOOK FOR IN **TELECOMS FINANCE**

CLARITY OF THE TELECOMS ASSET & REVENUE MODEL

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Investors typically have 3 foundational questions. Which layer of the telecoms stack is it? How is revenue generated & how consistently? What is the pricing architecture? All in all, details regarding capital structure, revenue model, risk profile & investor type are a must!

MARKET CERTAINTY, NOT CONNECTIVITY PROJECTIONS

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Telecoms projections are built on national broadband penetration targets or regional mobile growth forecasts. Granular, verified proof of actual & committed demand are imperative. Who is paying, on what terms & with what demonstrated willingness to pay?

EXECUTION CAPABILITY

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Who is building it, licensing it & running it? Execution must detail technical, regulatory & operational dimensions. The team must have commercial backgrounds, preferably with a credentialed CTO or Head of Engineering. Telecoms entail engineered infrastructure, with licensing & precision needs.

SPECTRUM, INFRASTRUCTURE ASSETS & SCALABILITY

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Spectrum is the finite raw material of telecoms. Infrastructure is the durable capital base. Neither of those can be improvised later. The pathway from current network footprint to the coverage & capacity required to serve the addressable market must be clear.

NUMBERS THAT HOLD UNDER COMPETITIVE PRESSURE

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Telecoms financial modelling is built on operator-grade metrics that reflect the competitive, capital-intensive & churn-driven nature of the sector. Investors want to see revenue metrics, EBITDA margins, CAPEX intensity, FCF conversion & sensitivity analysis etc.

RISK AWARENESS & MITIGATION

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Sector faces regulatory, technological, competitive, cybersecurity & currency risks. Each risk must be identified, named & built into the operating model. Sovereign & political risk is also material here. Data localization, breach notification & data protection officer obligations are mandatory.

FINANCIAL DISCIPLINE & TRANSPARENCY

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Investors require audited financial statements, spectrum asset valuation, network asset register, interconnection & roaming accounts, capital structure & vendor financing and Universal Service Fund (USF) levy obligations. All these aspects must be disaggregated, something often omitted entirely.

INFRASTRUCTURE POSITIONING & WHOLESALE STRATEGY

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Infrastructure investors often prefer the passive infrastructure (e.g. towers, fiber) over the volatile & competitively exposed services layer. Owning the infrastructure layer is often more fundable. Awareness of regulatory instruments is competitively strategic.

IMPACT WITH PROFITABILITY

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Digital inclusion, rural connectivity, economic digitalization & cybersecurity enablement are impact metrics & capital access mechanisms. Telecoms investors align with connectivity impact, economic digitalization, digital inclusion & gender, cybersecurity & digital trust and ICT skills & local employment.

SKIN IN THE GAME

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Commitment in telecoms is seen via regulatory milestones, spectrum secured & network deployed. Investors back telecoms operators & developers who have already navigated the licensing process, deployed capital & demonstrated that they can execute in the regulatory environment.